

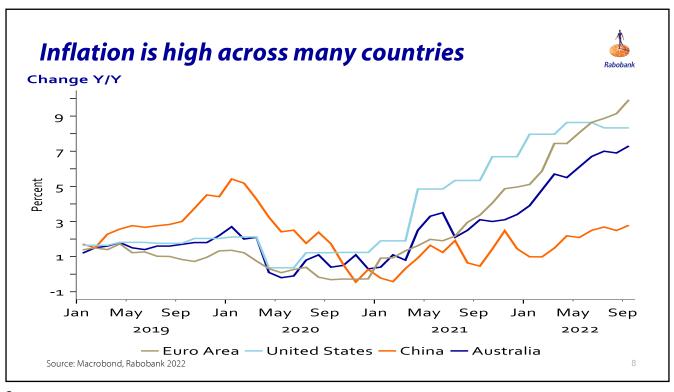


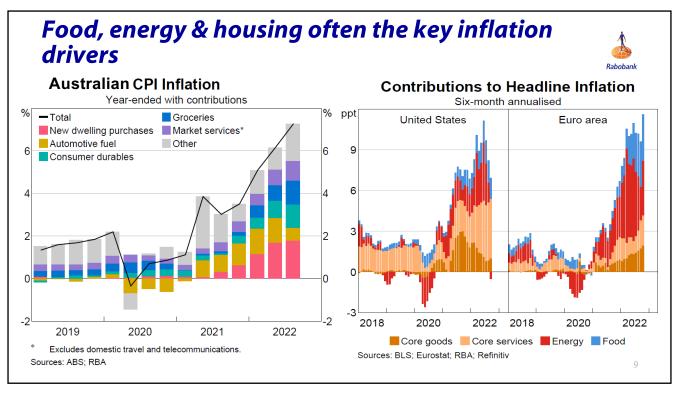
1. *a*Inflation & Global Economic Outlook

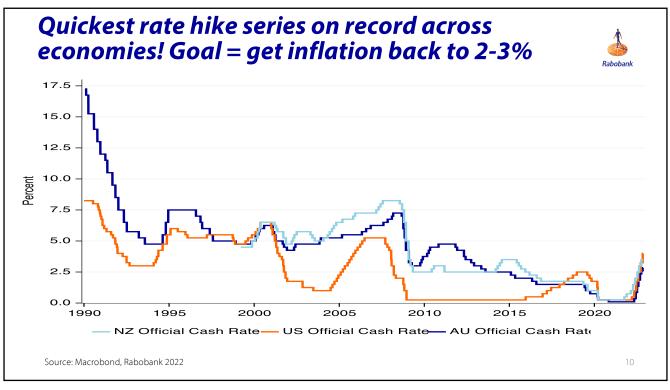
RaboResearch Food & Agribusiness

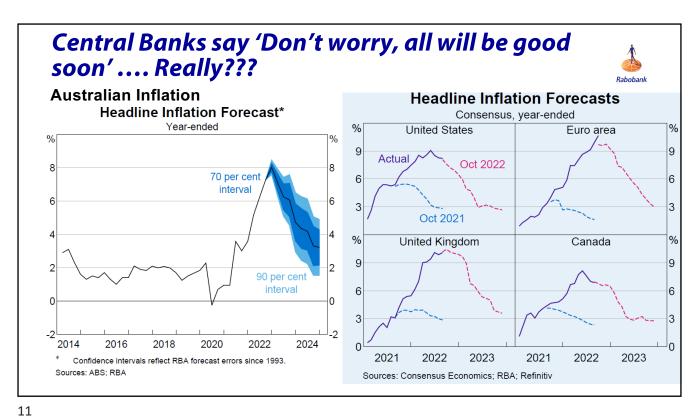
Rabobank

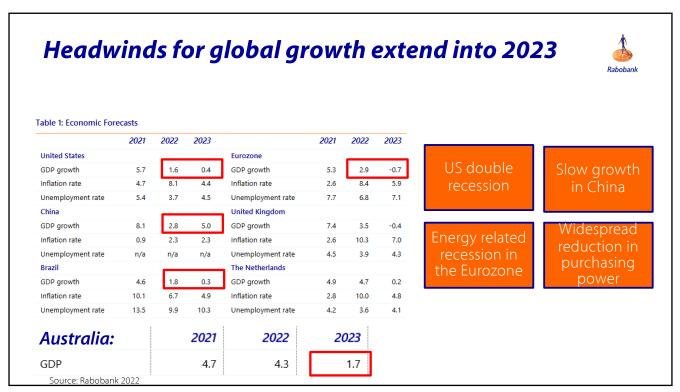
7

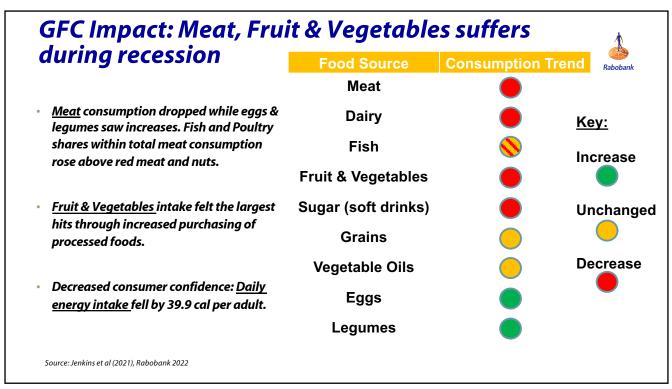


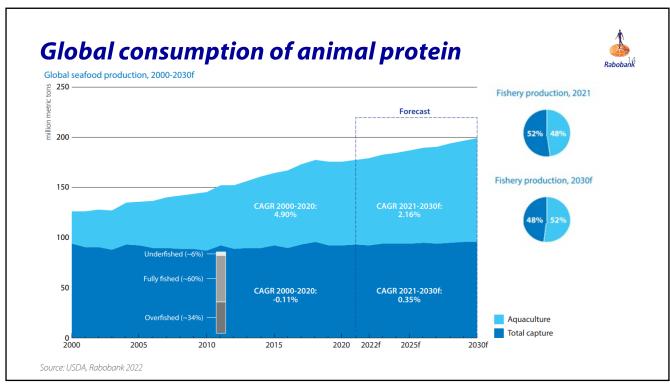


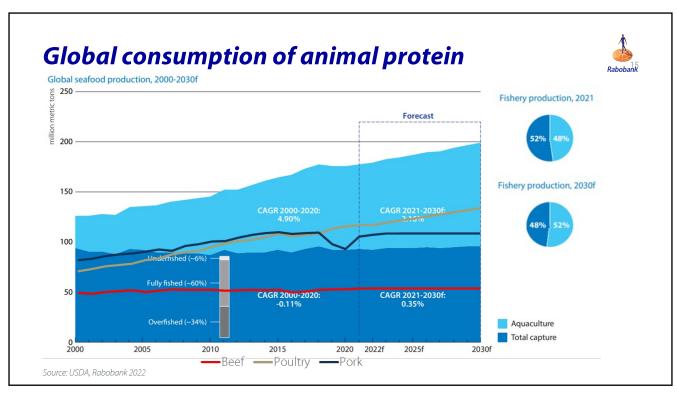


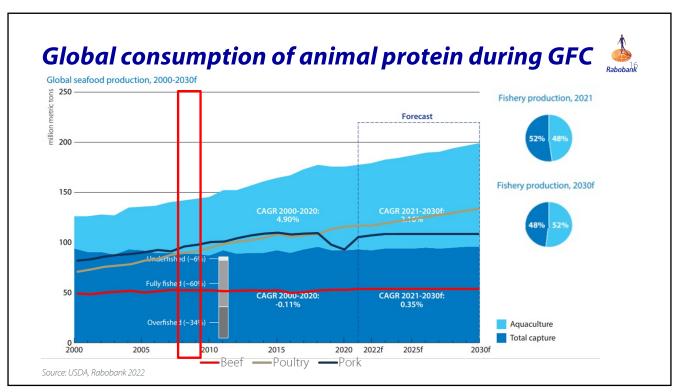


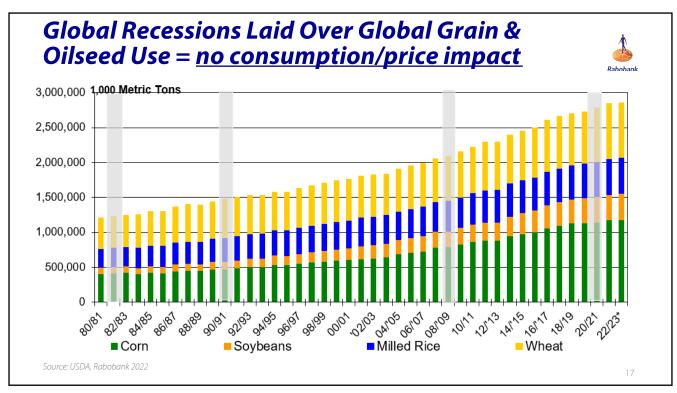


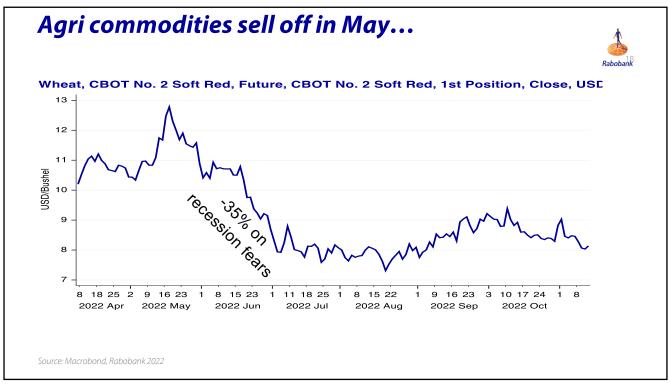


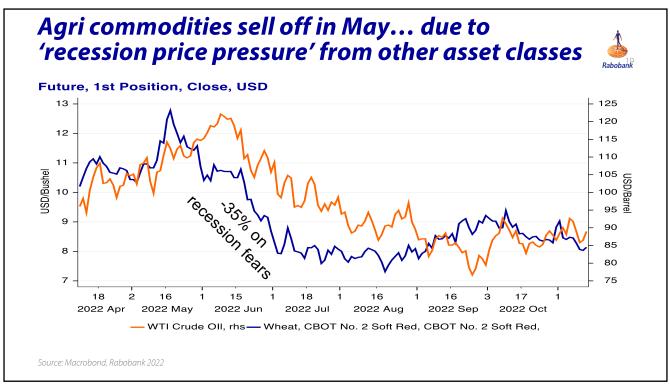


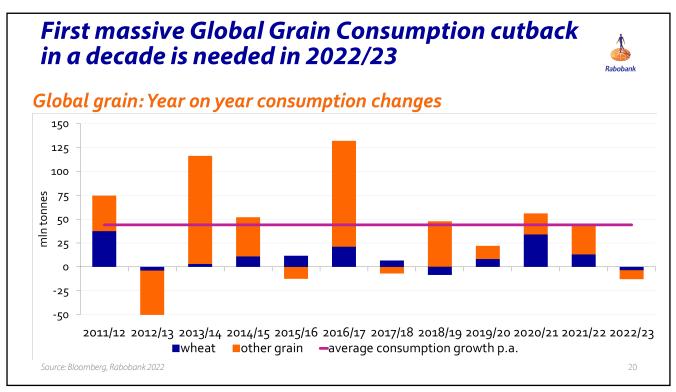




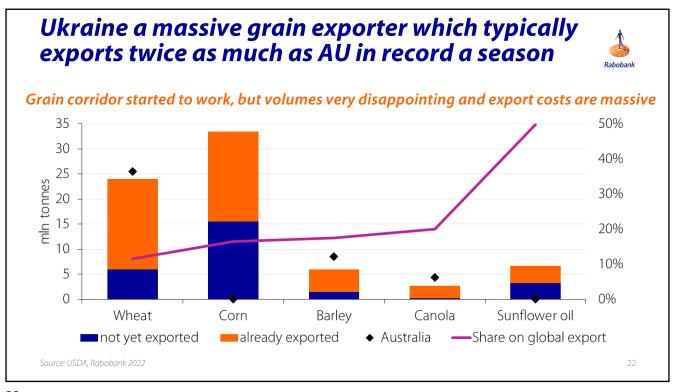




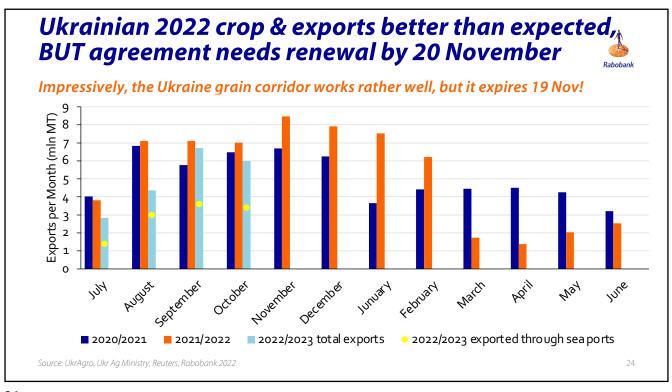


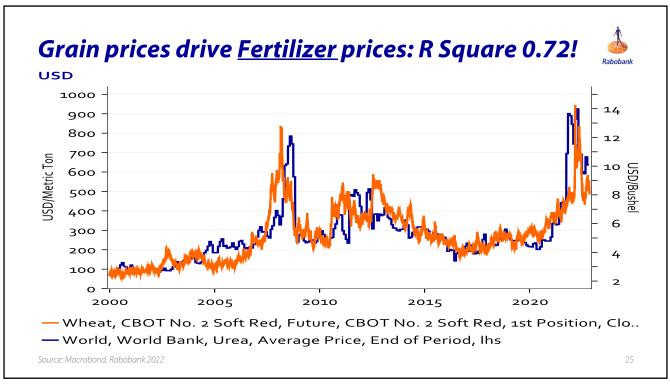










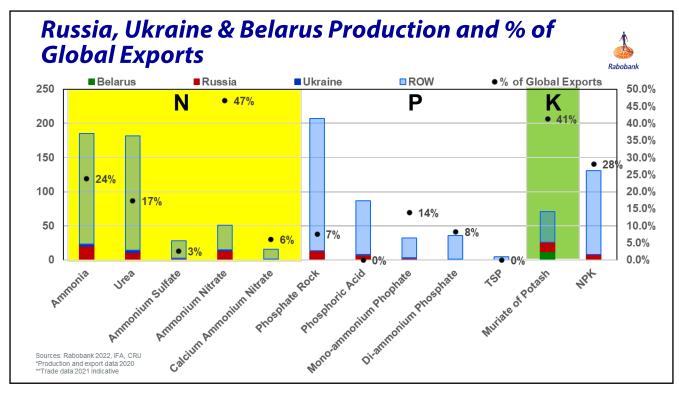


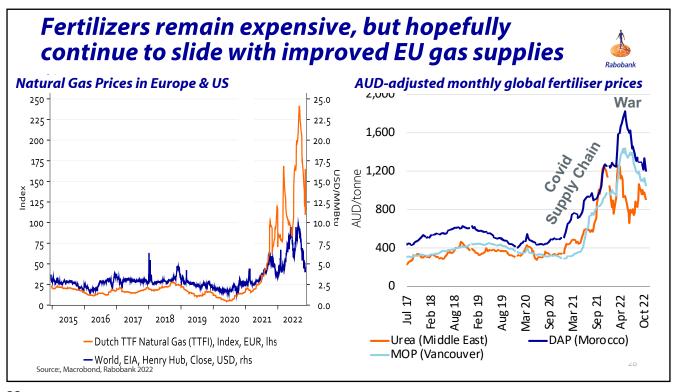
1.d

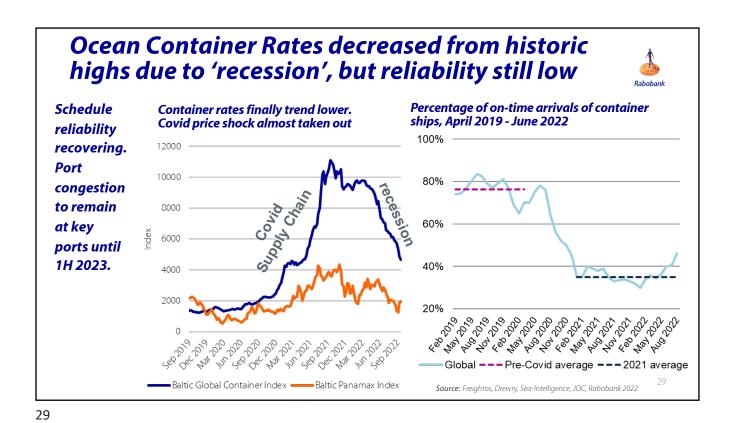
Global fertilizer outlook: Disruptions & energy prices

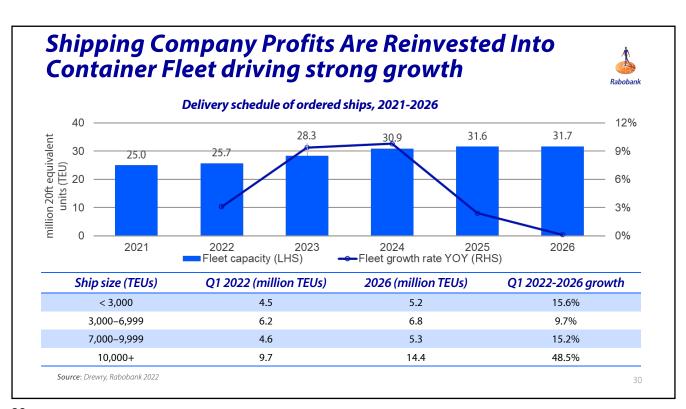
RaboResearch Food & Agribusiness

Rabobank









2.*a*Sustainability: Supply & demand impact?

RaboResearch Food & Agribusiness

Rabobank

31

Two key drivers:



Governments

- EU's Fit For 55 policy & Green Deal
 - Cut fertilizer and chemical use
 - 20% of EU Grain supply at risk!
 - Abolishment of diesel/gasoline car sales and loss of fuel & biofuel use
- Canada policy to reduce fertilizer use
 - Impact on cropping?
- North American Renewable Diesel
 - drives massive vegetable oil demand!

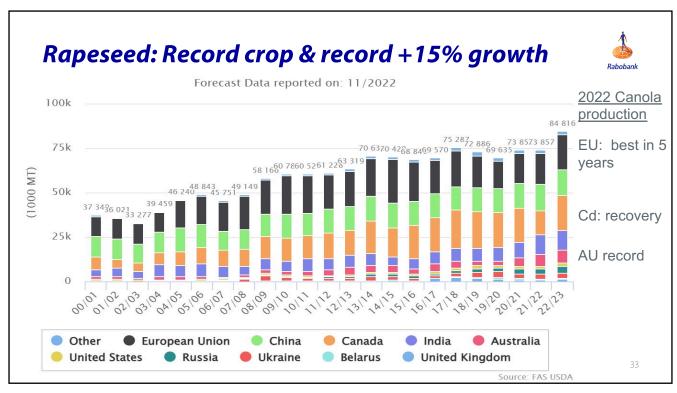
Industry

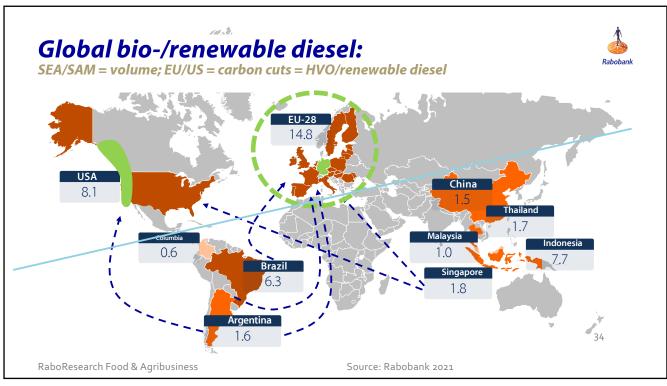
- Supply Chain is cutting emissions
 - Scope 1 & 2 the 'easy wins'
 - BUT Scope 3 the real needle mover
- Regenerative Agriculture:
 - Yield losses??

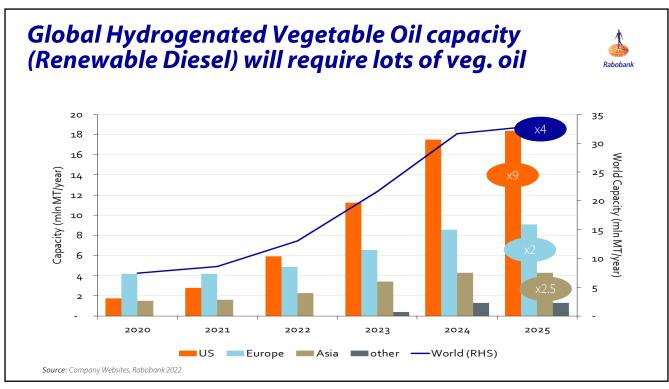
=> Increases cost at farm. If carbon market does not pay, consumers and farmers will have to pay

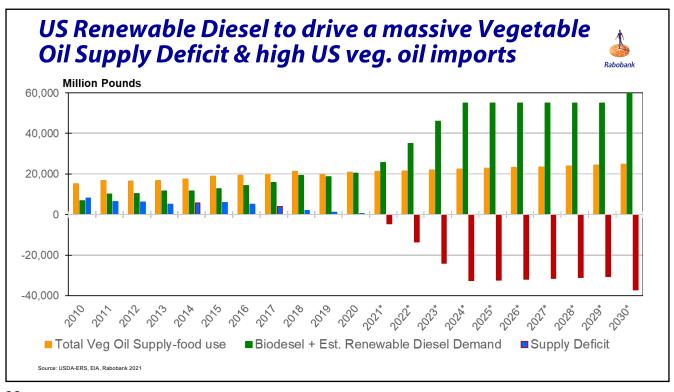
Source: Bloomberg, Rabobank 2022

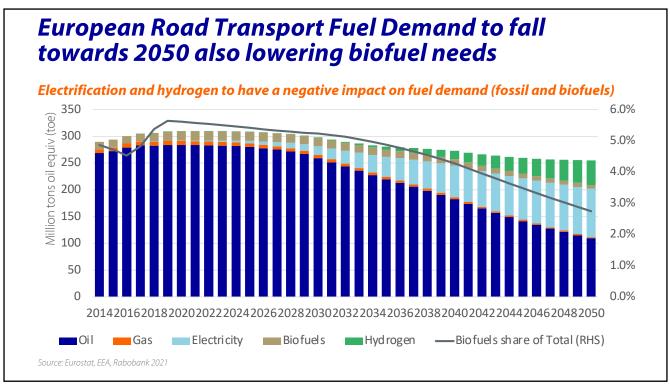
32

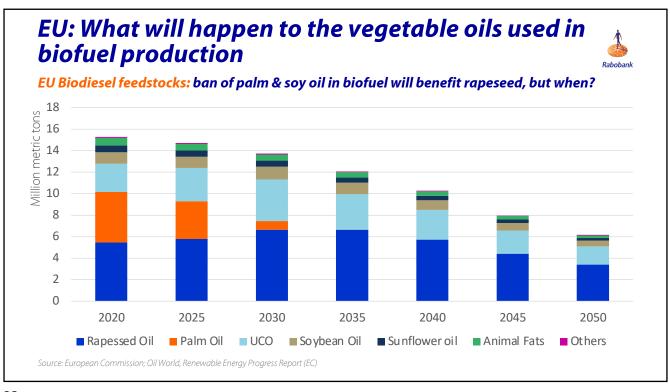












2.*b*

Supply Chain Initiatives - Scope 1/2/3 & farmers the key to change

RaboResearch Food & Agribusiness

Rabobank

39

The 90% Scope 3 Club: 90% of Emissions in F&A chain are Scope 3 Rabobank G&O chain largely shows ~90% Scope 3 emissions i.e. those up & down the chain G&O processors/traders 100% emissions by scope 80% 60% 40% 20% zesco. ■ Scope 2 (market) ■ Scope 3 ADM misses data and scope 3 likely larger Direct emissions I Emissions from purchased power I other emissions (indirect) Source: Company Information, Rabobank 2021 RaboResearch Food & Agribusiness 40

